

CHINA LESSO GROUP HOLDINGS LIMITED
(THE “COMPANY”)
(INCORPORATED IN THE CAYMAN ISLANDS WITH LIMITED LIABILITY)

**ROLES AND RESPONSIBILITIES OF THE LEAD INDEPENDENT
NON-EXECUTIVE DIRECTOR**

1. Role definition and collaboration mechanism

- 1.1 Clearly define the responsibilities to avoid overlap with other board members and shareholder communication channels, enhancing decision-making efficiency through complementary collaboration.
- 1.2 Strengthen the supervisory role of the independent non-executive directors, assist in optimising board operation processes, and ensure balanced representation of all shareholder interests.

2. Support board chairman’s duties

- 2.1 Collaborate with the board chairman to promote efficient board operations, provide independent advice on strategic execution, risk management, and other topics to enhance decision objectivity.
- 2.2 Act as an independent liaison in sensitive discussions, coordinate positions to facilitate constructive solutions, and maintain the governance credibility of the board.

3. Cross-committee collaborative oversight

- 3.1 Regularly communicate with chairpersons of various board committees, assess the performance of audit, compensation, and other board committees to ensure their functions comply with corporate governance standards.
- 3.2 Jointly attend the annual general meeting with board committee chairpersons, directly respond to shareholder inquiries, demonstrating board transparency and accountability mechanisms.

4. Investor communication and information disclosure

- 4.1 Respond to investors’ specific inquiries about board work from an independent perspective, provide verified governance practice information to solidify market trust.
- 4.2 Conduct disclosure work under the guidance of the investor relations team, strictly adhere to compliance requirements, balance the adequacy of information disclosure with confidentiality obligations.